

# Annual Report

## 2025

# A Message From the 2025 TSA Executive

Reliable and consistent, but  
forward-looking and strategic.

In many ways 2025 was a typical year for the TSA, defined by our commitment and ability to produce reliable, accessible and high-quality programming, even at a time of great uncertainty. 207 events welcomed just shy of 21,000 attendees (an incredible 23% increase over the previous year) and our website and its virtual resources saw just over 100,000 visitors (up from just 66,000 in 2024). Yet this year also felt quite different, with a focus on translating our proven stability to strategic expansion, moving from short-term goals to long-term planning, and laying the groundwork for a more ambitious, impactful, and innovative TSA which can meet the evolving needs of our membership and city.

In late 2024, looking to better understand the needs of our members, the TSA initiated a multi-format membership engagement campaign. Through surveys, feedback forms, and interviews, we wanted to understand not only what the membership thought of our current programming, but their future ambitions for the TSA and how they proposed we'd get there. Here is what we learned:

- For the most part, members were happy with the work done to date (87% of survey participants said they were Extremely Satisfied or Very Satisfied).
- Networking and being part of a like-minded community were the top reasons for people becoming members of our Society, with our continuing education offerings trailing close behind.
- While members were satisfied with current offerings, there was a strong desire for more advocacy work and direct engagement with governments, as well as for technical resources to support their practices and professional journeys.
- When it came to financing this work, membership was split on how to best do this: 1/3 preferring an increase in membership dues, 1/3 preferring an increase in ticket prices, and 1/3 preferring smaller increases in both.

Translating these lessons into actionable items became a central focus for the TSA's leadership team in 2025. We could see—and now have evidence—that the membership wanted more, but how to get there in a sustainable way was the question.

Beginning with public advocacy, this year we saw the TSA more deeply and intentionally embrace our Society's long-established role as advocates for Toronto's built environment. But rather than rely solely on responding to issues as crises arise, we made an intentional and strategic pivot towards proactive, agenda-setting advocacy by creating discussions on topics we believe are critical to the future of our profession and city. Nowhere was this more evident than in our Forums initiative which hosted highly-attended public conversations dealing with difficult industry matters such as labour practices in the architectural profession and the public procurement of design services.

This proactive agenda-setting approach was complemented by more traditional advocacy forms like letter writing and press releases. For example, a letter in July expressed our reservations over Ontario's recently passed Bills 5 and 17, and a letter to the City of Toronto brought up questions and concerns on their Pre-Approved Laneway Houses and Garden Suites. While these methods are effective in stating positions—and in limited cases opening opportunities for dialog and discussion—their reactive nature makes them resource intensive, requiring quick timelines and providing little time for consultation and membership-wide discussions. As we build more robust relationships with government, agencies and stakeholders, it becomes increasingly important to create opportunities to routinely gauge membership and industry opinion on key issues to inform these positions and quick-action advocacy items.

Similarly, addressing our members' desire for more technical resources required a shift in our approach to continuing education: balancing our diverse yet time-limited technical lectures with the development of more robust, yet also more time-and-cost-intensive, on-demand resources. Luckily, we already had in place a pilot-project to test this approach: our *Future-Ready Design Guide for Multi-Unit Residential Buildings*. Rolling out in early 2026, this Guide will mark a new chapter on how we deliver educational content, and its production has already taught us important lessons in regards to developing similar future resources: namely, longer timelines, the need for more robust funding sources, and the administrative infrastructure required to support it. The challenges are certainly there, but we believe on-demand resources such as this one—created collectively and responding to industry needs—can have immense value not just for our professional members, but for the built environment they are responsible for shaping.

While some of our 2025 achievements were embedded in deep long-term planning and therefore are still ongoing, the success of one key new initiative is already worth celebrating. In 2025, the TSA officially launched its first boat tour offerings, after having been a daydream for many years. Setting sail 12 times throughout the fall, and welcoming close to 500 attendees aboard the *Miss Kim Simpson*, this new chapter in our public education efforts was made possible by having the in-house capacity to say yes to the opportunity when it presented itself—not to mention the professional and organizational relationships to allow for quick execution. And while boat tours hadn't been part of our plan for 2025, they will certainly be part of our 2026 calendar as we look to turn this one-time opportunity into a recurring popular offering in our events calendar.

All this work, whether it is our regular programming or the increased efforts in public advocacy and on-demand resources, does come at a cost.

In 2025, we continued our multi-year efforts to ensure the TSA has the necessary financial health to support current and future goals. A notable effort was the adjustments to critical fees, after two years of discussions with the Local Societies and the OAA. We are very grateful for the updated schedule for Per Capita Fees. In 2025, we also implemented our first membership fee increase since 2019—without affecting significantly our membership numbers—and in parallel we also looked at new revenue sources such as testing merchandise sales during the Pride Toronto Street Fair, applying for larger grants, increasing sponsorship and fundraising efforts, and safely investing our reserve funds into GICs. Two of our largest projects mentioned earlier in this report—our boat tours and the Future Ready Design Guide—are perfect examples of this search for new revenue sources: one was made possible thanks to the sponsorship of new partners, while the other was a result of the largest grant the TSA has ever applied for outside of traditional OAA funding routes.

Together, these changes have led to a more healthy and financially sustainable TSA, and after 3 years of planned deficits we are proud to say that our 2025 year-end financials indicate that we have ended in the black, with a small surplus going into our reserves to finance future planned projects. This also means we are able to keep up with the demands of our membership.

An annual report would be incomplete without giving recognition to all those who made this year's work possible, including 330 volunteers who fulfilled roles in everything from event support to speakers to governance, as well as our small but mighty staff team of 3 full-time employees and 1 part-time. We also want to say thank you to all the organizations who partnered with us this year and to our generous sponsors whose financial contributions were critical to our success. We are incredibly lucky to have such an amazing community to support what we do, and all their names can be found in this report as a token of our appreciation.

As 2026 gets underway, we are digging deep and setting our sights far into the future. Our year-to-year work makes us immensely proud, but—together with our community and hand-in-hand with our partners—we are ready to set more ambitious and long-term targets to shape our and our city's future to the benefit of all.

On behalf of the 2025 TSA Executive,



Ana-Franisca de la Mora  
Chair



Barbora Vokac Taylor  
Vice-Chair



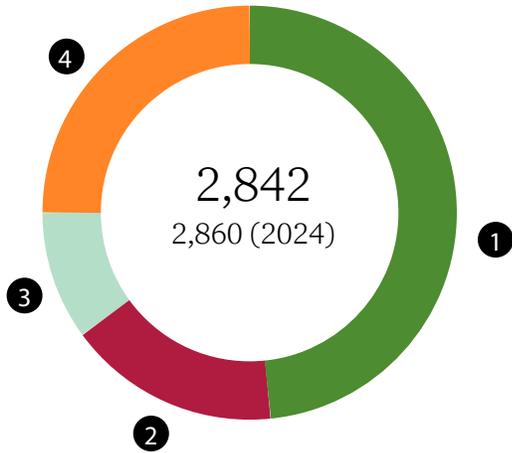
Varsha Kumar  
Treasurer



Joël León Danis  
Executive Director

The following pages summarize some of our key metrics and data for 2025, including membership numbers, annual revenue and expenses, and a glance at some of the performance numbers of our events including attendance, partnerships and reach.

## Membership



1. Architects	48.5%
2. Intern Architects	16.2%
3. General	10.0%
4. Students	25.3%

## Programming Statistics

	In-Person	Virtual (live)	Virtual (on-demand)	Total
Lectures <sup>1</sup>	1,147	2,151	552	3,850
Tours <sup>2</sup>	3,052	...	927	3,979
Community Events	1,533	136	2,999	4,668
Film Events / Resources	2,650	...	...	2,650
Other Events	10,219	94	18	10,331
Total Engaged Audience				25,478

Number of OAA Structured Learning Hours Offered: 33<sup>3</sup>

1. Includes technical lectures, forums, and other speaking events for a total of 17 lectures.
2. Includes all public and private walking tours, boat tours, building tours, and views of full virtual tours in 2025.
3. Does not include walking tours (now eligible for OAA Structured Hours)

# Reach This Year



100,000 ↑ +51%  
Website Visitors



37,000 ↑ +20%  
Social Media Followers



207 ↑ 25%  
Events



330 ↑ 2%  
Volunteers



33h ↑ 83%  
Structured Con-Ed Hours

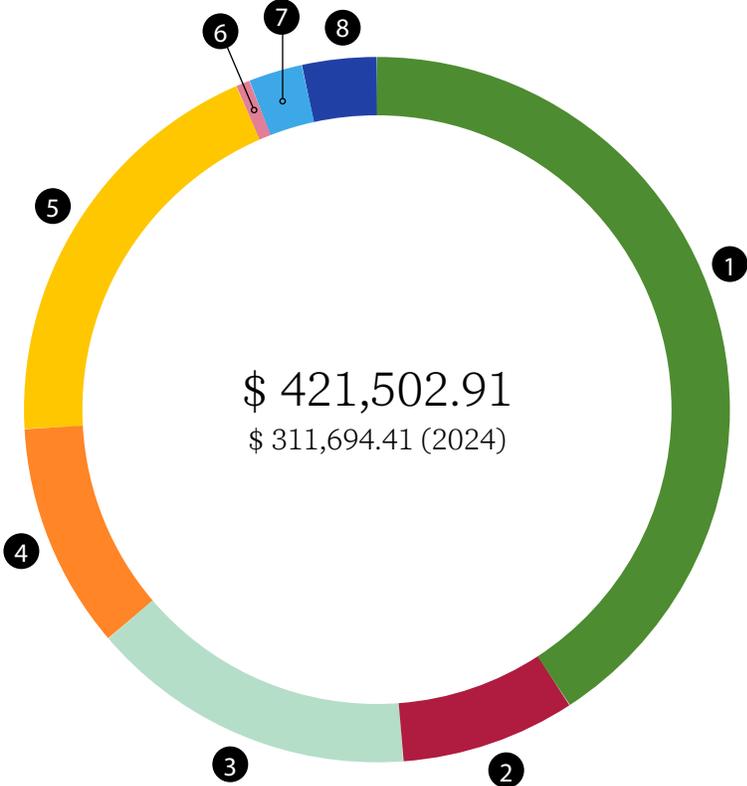


21,000 ↑ +23%  
Audience Engaged (Live)



500,000+  
Total Reach  
Includes all live and on-demand audiences, including social media

# Financial Report 2025

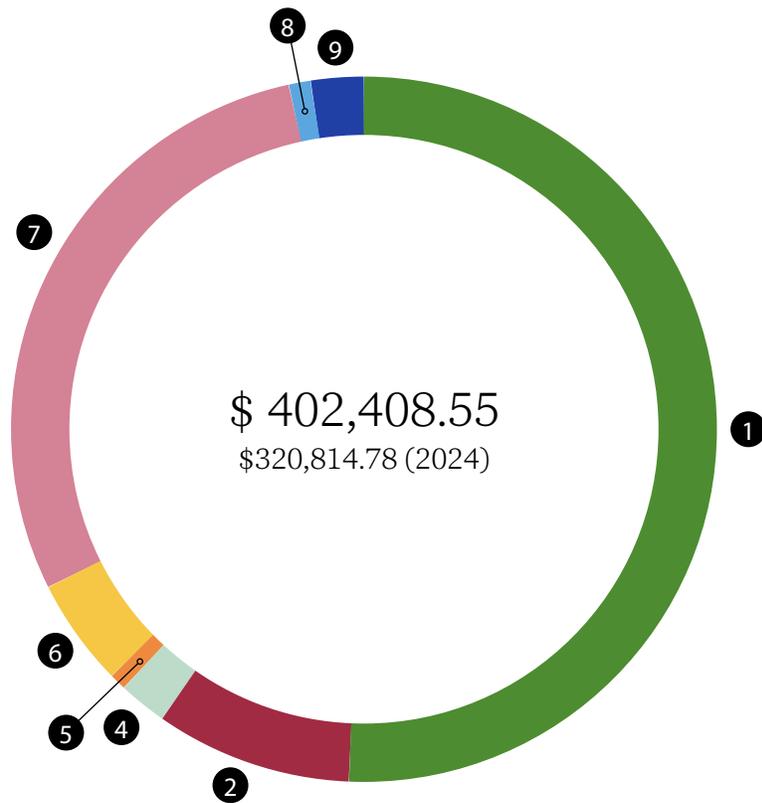


2025

**Revenues**

1. Membership Dues	\$171,326.10 <sup>1</sup>	40.6%
2. OAA Per Capita Funding	\$ 34,750.00	8.2%
3. Ticket Sales	\$ 63,933.77	15.2%
4. Grants	\$ 43,990.02	10.4%
5. Sponsorships	\$ 81,000.00	19.2%
6. Donations	\$ 1,994.40	0.5%
7. Interest from Investments	\$ 9,977.75	2.4%
8. Other Income	\$ 14,530.89 <sup>2</sup>	3.4%
	<b>\$ 421,502.91</b>	

1. \$28,686.01 from direct-join membership income.  
 2. Other Income includes bar sales, Pride merchandise, reimbursements from activities and other misc. income.



	2025	
<b>Expenses</b>		
1. Payroll Expenses	\$ 203,874.60 <sup>1</sup>	50.7%
2. Professional and Administrative Fees	\$ 36,371.42	9.0%
3. Website	-	
4. Scholarship and Awards	\$ 8,500.00	2.1%
5. Insurance	\$ 3,188.16	0.8%
6. Office/General Administrative Costs	\$ 19,706.27	4.9%
7. TSA Programming	\$ 116,889.05	29.0%
8. Meetings	\$ 3,808.34	0.9%
9. Rent Expense	\$ 10,070.71	2.5%
	<b>\$ 402,408.55</b>	
<hr/>		
Excess of Revenue Over Expenses	\$ 19,094.36 <sup>2</sup>	

*A detailed financial statement can be made available upon request.*

1. Approximately 70% of staff time goes directly into the delivery of TSA Initiatives and Programs.
2. Includes \$12,500 in committed funds for 2026 projects.

## Assets

	2025
Account Balance	\$120,676.01
GIC Investments	\$250,000.00
Total Assets	\$370,676.01

These numbers were collected on January 1, 2026.

# Calendar Events

Our 2025 programming included a mix of both in-person and virtual opportunities as we brought people together to learn, explore, and share our passion for the built environment and the betterment of the Greater Toronto Area. The following event calendar seeks to capture a snapshot of these events and the people who made it possible.

## January

2025.01.28

### Labour in Architecture

TSA Ideas Forum in partnership with the DesignTO Festival

Speakers:

Hazel York (Hawkins\Brown), Je Siqueira (Bernheimer Architecture), Johanna Hurme (5468796 Architecture), Reza Nik (SHEEEP), Yvonne Ip (Arise Architects Co-Operative)

Moderator:

Kfir Gluzberg (TSA)

2025.01.30

### The Legacy of Claude Cormier: Screening and Panel Discussion

Special event in partnership with The Cultural Landscape Foundation (TCLF) and the University of Toronto John H. Daniels Faculty of Architecture, Landscape and Design

Speakers:

Agata Mrozowski (Trophic Design), Charles A. Birnbaum (TCLF), Guillaume Paradis (CCxA), Nina-Marie Lister (Toronto Metropolitan University)

Moderator:

Elizabeth Pagliacolo (AZURE)



Left: Full house at The Legacy of Claude Cormier: Screening and Panel Discussion. Photo by Kurtis Chen.

Right: Featured guests and attendees at TSA CONNECT Career Paths. Photo by Yianni Tong.



## February

2025.02.05

### **TSA CONNECT: Career Paths**

Structured Networking Session and Mix and Mingle

Featured Guests:

Alistair Vaz (University of Toronto), Danny Roy (Brook McIlroy), Evan Saskin (Blue Lion Building), Heather Asquith (ASQUITH Architecture Inc.), Jennifer Adams Peffer (University of Toronto Scarborough), John Lee (OGDC), John Plumpton (RevelHouse), Kaari Kitawi (City of Toronto), Mania Javadipour (DIALOG), Maria Nikolova (GHD), Megan Nicoletti (CodeNext), Natasha Brin (Adamson Associates Architects), Norm Li (Norm Li), Nyasha Harper-Michon (CP Planning), Phil Silverstein (Moriyama Teshima Architects), Rob Shostak (SvN Architects + Planners), Roman Romanov (Rick Hansen Foundation), Roxane Bejjany (KPMB Architects), Scott Norsworthy (Scott Norsworthy Photography), Scott Weir (ERA Architects Inc.)

2025.02.25

### **Biodegradable Carpeting 101**

TSA Technical Series

Speaker:

Ali McMurter (Creative Matters Inc.)

2025.02.25

### **Milestone Party**

Special event for Intern Architects and Newly-Licensed Professionals celebrating industry milestones in partnership with Becoming Architects Canada

## March

2025.03.11

### **Designing Buildings in the Age of AI**

TSA Technical Series

Speaker:

Alexander Michalatos, Andrei Molchynsky (BUILDCHECK)

2025.03.20

### **Annual General Meeting 2025**



Participants raise a glass in celebration of their achievements on the path to practice at our *Milestone Party*. Photo by Yianni Tong.

## April

2025.04.04

### Calculating Total Energy Use Intensity

TSA Technical Workshop

Speaker:

Andy Thomson (OpenBuilding)

2025.04.30

### To Build Law: Screening and Panel Discussion

Special event in partnership with AZURE and the Canadian Centre for Architecture

Speakers:

Janna Levitt (LGA Architectural Partners), Monica Hutton, Stephanie Mah (Giaimo), Ya'el Santopinto (ERA Architects Inc.)

Moderator:

Stefan Novakovic (AZURE)

## May

2025.05.03

### Portfolio and Resume Clinic

Day of one-on-one portfolio and resume review sessions for emerging professionals

Guest Portfolio Reviewers:

Alecsandra Parvu (Arcadis), Andrew Geldard (BDP Quadrangle), Anne Ma (Hariri Pontarini Architects), Carolyn Fearman (SvN Architects + Planners), Claire Kurtin (KPMB Architects), Deya Iskandarova (Moriyama Teshima Architects), Farah Al Amin (DIALOG), Jacky Ngan (Mason Sudio), John McKenna (gh3\*), Jon Loewen (Perkins & Will), Karine Ying-Martin (Gensler), Kevin Weiss (Weiss Architecture & Urbanism), Mark Ross (Akb), Megan Torza (DTAH), Michelle Dingley (Taylor Hazell Architects), Myles Burry (Batay-Csorba Architects), Ria Al-Ameen (Giaimo), Sandor Rott (Adamson Associates Architects), Sharon Birnbaum (Montgomery Sisam Architects), Sue Jean Chung (Studio JCI), Suleman Khan (RAW Design), Tyler Walker (MJMA Architecture & Design), Varsha Kumar (Arcadis), Will Elsworthy (Superkül)

Guest Resume Reviewers:

Adam Vilk (Axis Recruitment), Ana-Francisca de la Mora (Arcadis), Antonio Gomez-Palacio (DIALOG), Danielle Sernoskie (Arcadis), Ilanit Genkin (Vered Klein Recruitment), Katie Weber (Moriyama Teshima Architects), Natali Falero (ACCIONA), Shay Gautam (Axis Recruitment), Vered Klein (Vered Klein Recruitment)

2025.05.07

### TSA CONNECT with RAIC Fellows

Structured Networking Session and Mix and Mingle in partnership with the Royal Architectural Institute of Canada (RAIC) and the RAIC College's Ontario Southwest Committee

Featured Guests:

Alar Kongats (Kongats Architects), Anya Moryoussef (Anya Moryoussef Architect), Barbora Vokac Taylor (BVTA), Brenda Webster-Tweel, Cecily Beata Eckhardt (Perkins & Will), Daniel Ling (Montgomery Sisam Architects), David Dow (Diamond Schmitt Architects), David Fortin (David T. Fortin Architect), Deanna Brown (Stantec), Donald Chong (HDR), Nicola Casciato (WZMH), Paul Raff (Paul Raff Studio), Raymond Chow (gh3\*), Stasia Bogdan (Unity Health Toronto), Steven Casey (KPMB Architects), Sue Jean Chung (Studio JCI)

2025.05.10 - 2025.10.25

### **TSA Walking Tours**

Seasonal public walking tours hosted across the City and covering 11 different themes, led by volunteer TSA Tour Guides

Tour Guides:

Anwar Kassas, Carolyn Fearman, Christiane Böck, Daniel Gaito, Elif Efe, Eric Gertner, Emad Ghattas, Greicy Rodriguez-Sarita, Heba Al-Fayez, Hector Tuminan, Janice Miyagi, Joël León Danis, (June) Jung Won Lee, Judy Jacobs, Kurtis Chen, Manuela Istrate, Mohcine Sadiq, Pamela Bruneau, Rania Matta, Rosie Meza, Vikkie Chen

2025.05.24 - 2025.05.25

### **Doors Open | Open Studio**

Studio open house as a part of Doors Open Toronto

Studios:

Akb Architects, architects—Alliance, Brook McIlroy, DIALOG Toronto Studio, DTAH, Gensler, HOK, People Design Co-Op, RAW Design, RevelHouse, RDH Architects, Q4 Architects

Related Sites:

Ontario Association of Architects, University of Toronto John H. Daniels Faculty of Architecture, Landscape and Design, Toronto Metropolitan University Department of Architectural Science

### **Doors Open | TSA Paper City**

Special community activation held at the Toronto City Hall Members' Lounge encouraging kids and their families to test their architectural skills by building and contributing a piece to a collaborative paper metropolis.

### **Doors Open | TSA Tour: Sara Jackman Playground**

1-hour playground tour offered twice during the Doors Open weekend

Tour Guide:

Lisa Rapoport (PLANT Architect Inc.)

### **Doors Open | TSA Tour: St. Andrew's Playground Park**

1-hour playground tour offered twice during the Doors Open weekend

Tour Guide:

James Roche (DTAH)

### **Doors Open | TSA Tour: St. James Park Playground**

1-hour playground tour offered once during the Doors Open weekend

Tour Guides:

Alex Waffle (Earthscape Play), Dylan Cassidy, Fung Lee (PMA Landscape Architects)

### **Doors Open | Architects Talk: Spaces For Play**

Forum held in partnership with Doors Open Toronto

Speakers:

Alex Waffle (Earthscape Play), Bill Gurney (New Line Skateparks Inc.), Coryn Kempster (Coryn Kempster Julia Jamrozik), Elise Shelley (gh3\*), Julia Jamrozik (Coryn Kempster Julia Jamrozik), Ilana Altman (The Bentway)

Moderator:

Shawn Micallef (Spacing Toronto)

Right: Attendees at *Paper City* work on their model. Photo by Yianni Tong.

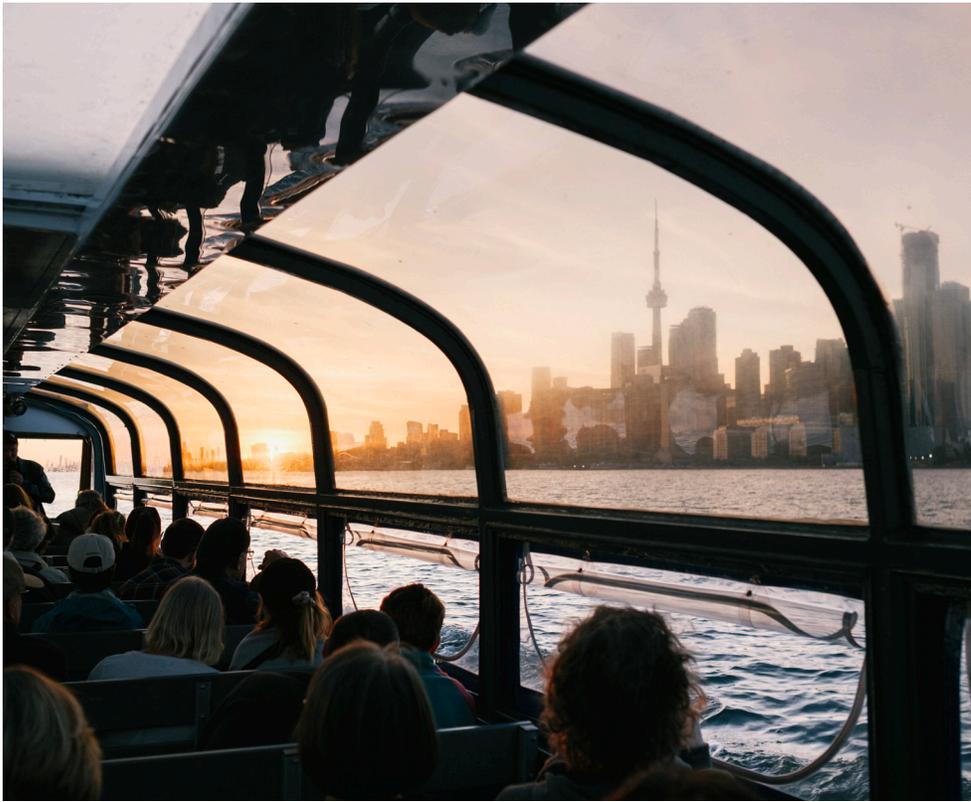


Left: Tour of St. James Park Playground during Doors Open. Photo by Julia Bewcyk.

<b>June</b>	<b>July</b>	<b>August</b>
<p>2025.06.24</p> <p><b>Integrating Smart Technologies Into Home Design</b></p> <p>TSA Technical Series</p> <p>Speaker:</p> <p>Andrew Valyear (Uplynk Smart Homes)</p>	<p>2025.07.08</p> <p><b>Mass Timber Moisture Management</b></p> <p>TSA Technical Series</p> <p>Speaker:</p> <p>Aaron Waldt (475 High Performance Building Supply)</p>	<p>2025.08.20</p> <p><b>Catalyst</b></p> <p>TSA Building Tour</p> <p>Tour Guides:</p> <p>Amrinder Gill (DIALOG), Cary Solomon (Seeker Labs), Jay Levine, Robert Mariani (DIALOG)</p>
<p>2025.06.25</p> <p><b>Limberlost Place</b></p> <p>TSA Building Tour</p> <p>Tour Guides:</p> <p>Carol Phillips (Moriyama Teshima Architects), Nerys Rau (George Brown Polytechnic), Philip Silverstein (Moriyama Teshima Architects)</p>	<p>2025.07.09</p> <p><b>Summer Appreciation Party</b></p> <p>Annual special event held to thank and celebrate TSA volunteers, sponsors, and partners</p>	
<p>2025.06.27 - 2025.06.29</p> <p><b>Pride Toronto Street Fair</b></p> <p>The TSA booth at the Street Fair featured an exhibit of the TSA's newly launched Toronto's Queer Spaces Database, as well as sold merchandise in support of our Pride Initiatives</p>	<p>2025.07.23</p> <p><b>Ethennonnhawahstihnen' Community Centre</b></p> <p>TSA Building Tour</p> <p>Tour Guides:</p> <p>Arnav Garde, Viktors Jaunkalns (MJMA Architecture &amp; Design)</p>	
<p>2025.06.29</p> <p><b>Pride Toronto Parade</b></p> <p>The TSA contingent represented the architecture industry in the annual Pride Parade celebrating Toronto's Queer Spaces</p>	<p>2025.07.29</p> <p><b>Churchill Meadows Community Centre</b></p> <p>TSA Building Tour (Virtual)</p> <p>Tour Guides:</p> <p>Chris Burbidge, Tyler Walker (MJMA Architecture &amp; Design)</p>	

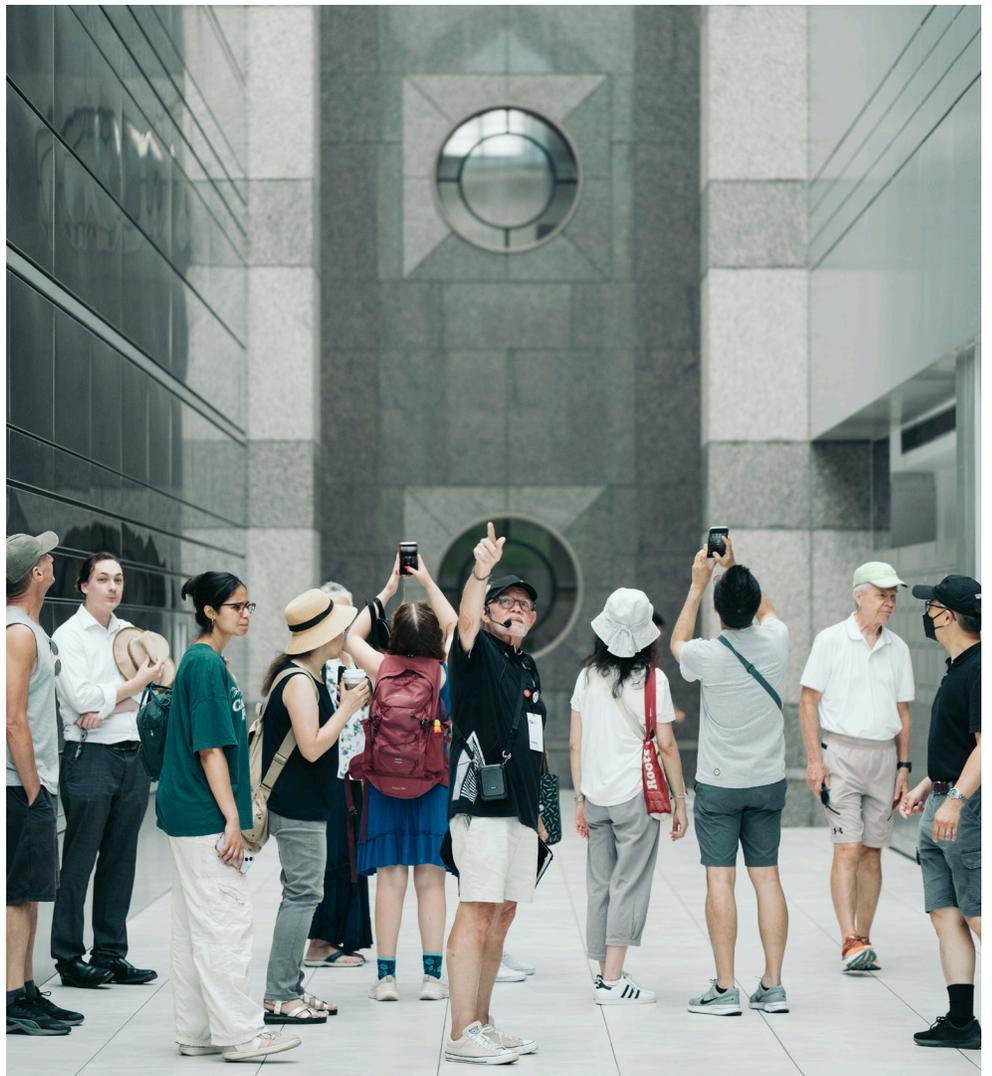


*Queer Spaces of Toronto* Pride Street Fair booth on Church Street. Photo by Kurtis Chen.



Left: Inaugural TSA Boat Tour. Photo by Kurtis Chen.

Right: Attendees on a TSA walking tour. Photo by Kurtis Chen.



## September

2025.09.10

### Limberlost Place

TSA Building Tour

Tour Guides:

Carol Phillips (Moriyama Teshima Architects), Nerys Rau (George Brown Polytechnic), Philip Silverstein (Moriyama Teshima Architects)

2025.09.23

### Concrete Repair 101

TSA Technical Series

Speaker:

Borys Gopka (Tenera)

2025.09.20 - 2025.10-05

### TSA Boat Tours: Harbour and Skyline

Pilot season of public boat tours, led by volunteer TSA Tour Guides, supported by the Waterfront BIA and Waterfront Toronto as part of the 2025 Water/Fall Festival

Tour Guides:

Joël León Danis, Rania Matta (TSA)

2025.09.23

### Ziibiing and UofT's Landscape of Landmark Quality

TSA Landscape Tour

Tour Guides:

Danny Roy, Luke Mollet (Brook McIlroy), Nick Jones, Shirley Blumberg (KPMB Architects)



Speakers at *Ziibiing and UofT's Landscape of Landmark Quality* tour. Left to right: Danny Roy, Luke Mollet, Nick Jones, Shirley Blumberg. Photo by Yianni Tong.

## October

2025.10.03

### Rockwool Factory and Training Centre

TSA Field Trip

Speakers:

David Thompson, Fariz Dhalla (Entuitive), Joe Baz (Flynn), Ryan Foster (Rockwool)

2025.10.08

### TSA CONNECT: Volunteering

Structured Networking Session and Mix and Mingle

Featured Guests:

Afsaneh Asayesh (BAC-DAC), Alessandro Tersigni (ACO Toronto), Angela Gou (Building Equality in Architecture Toronto), Anna Kao (DesignTO, DIAC), Cassandra Alves (Jane's Walk), Dima Cook (City of Toronto Design Review Panel), Heather Breeze, Kfir Gluzberg (TSA), Luke Anderson (Stop Gap Foundation, ULI), Mariam Abdelrahman (Black Architects and Interior Designers Association Canada), Mohammed Dawoud (Building Science Association of Ontario), Natasha Krickhan (Ontario Association of Architects), Philip Smith (Association of Ontario Land Economists), Sandra Iskandar (No.9), Sarah Luca (Jane's Walk), Shane Laptiste (Canadian Architectural Certification Board), Silvio Baldassara (RAIC), Susan Spiegel (Ontario Association of Architects), Tushar Negi (Society of South Asian Architects, Canada), Vikkie Chen (TSA)

2025.10.14

### Procuring Design Excellence

TSA Urban Affairs Forum

Speakers:

Becky Yurek (New York City Department of Design and Construction), Carol Belanger (City of Edmonton), Patrick Marmen (Design Montréal)

Moderator:

Stefan Novakovic

2025.10.21

### Understanding Soil and Groundwater Conditions in the GTA

TSA Technical Series

Speakers:

Brett Thorner, Mike Beadle (MTE Consultants Inc.)

## November

2025.11.04

### Permanent Wood Foundations

TSA Technical Series

Speaker:

Adam Robertson (Sustainatree Consulting)

2025.11.05

### Newcomer in Architecture Information Session

Virtual Information Session with the Canadian Architectural Certification Board (CACB), the Ontario Association of Architects (OAA), and the Royal Architectural Institute of Canada (RAIC) Syllabus Program

Speakers:

Camille Cabero, Claire Hepburn (OAA), France Godard (CACB), Jessica McCormick (RAIC), Joël León Danis (TSA), Shannon Donovan, Victoria Kotasova (CACB)

Moderator:

Varsha Kumar (TSA)

2025.11.11

### TSA CONNECT: Newcomers

Structured Networking Session and Mix and Mingle

Featured Guests:

Abdenour Arar (Arcadis), Adriana Sartini (GBCA Architects), Andrew Caldwell (Brian O'Brian Architect), Ara Boynarian (Adamson Associates Architects), Audrey Daudon (Studio JCI), Duanne Render (Gensler), Fernando Perez Alvarez (Entuitive), Jiya Benni (8 80 Cities), Kasmin Devashrayee (Turner Fleischer Architects Inc.), Mahdie Irannejad (NORR), Marcela Miranda (Metrolinx), Maria Urdaneta (MillerKnoll), Noheir Elgendy (University of Toronto), Sakshi Sood Joshi (BDP Quadrangle), Shima Bagherzadeh (Stantec), Zeynep Benk (PLANT)

2025.11.12 - 2025.11.15

### Architecture and Design Film Festival (ADFF): Toronto

Film Festival in partnership with ADFF, featuring 13 diverse films, 3 TSA-curated post-screening panel discussions, and a one-of-a-kind trivia night on brutalism in film

Speakers:

Arancha Gonzalez Bernardo (Odami), Ben Wolf, Jacquelyn Hayward (City of Toronto), Maria Denegri (Denegri Bessai Studio), Rane Lee (DESIGNwith), Neiland Brissenden (Bloor Annex BIA), Ute Maya-Giambattista (O2 Planning & Design)

Moderators:

Elizabeth Pagliacolo, Eric Mutrie (AZURE), John Lorinc (Spacing Toronto)

Land Acknowledgements:

Domitillah Antoinette, Joël León Danis, Kurtis Chen, Michelle Chan (TSA)

Trivia Host:

Joël León Danis

2025.11.18

### Cement, Concrete, and the Path to Decarbonization

TSA Technical Series

Speaker:

Rob Cooney (The Cement Association of Canada)

2025.11.18

### Future-Ready Design Guide Preview Event

A special event for industry professionals where the TSA's new resource was launched

2025.11.28

### TSA Year End BASH 2025

Venue:

Limberlost Place



*The Big Brutal Quiz* at ADFE in the TIFF Lightbox. Photo by Harry Choi.

## December

2025.12.06

### Gingerbread City: Kids' Main Street Workshops

Two in-person workshops where children (3-13) created unique gingerbread façades with the help of architects and gingerbread experts, where the completed pieces were then collaged into a digital Main Street and showcased on the TSA website

2025.12.09

### Navigating Changes to Part 4 of the OBC

TSA Technical Series

Speaker:

Frederic Ouellette (Engineering Link Inc.)

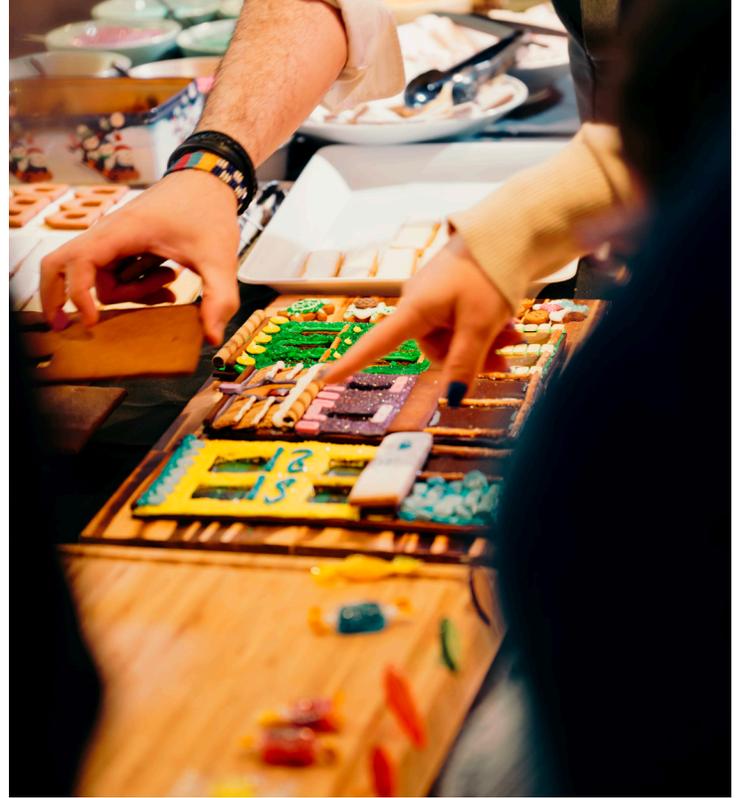
2025.12.14 - 2026.01.27

### Gingerbread City

A popular hybrid community building event with both an in-person display at Maker Bean Café and a virtual showcase on the TSA website of submitted gingerbread creations

Contributors:

Andrea Sider, Baron Nelson Architects Inc., B.E.D.S (Lakeshore Collegiate Institute), Chantel Li and Jason Ash (Save OSC), Hélène Timpano, 'It's Just Bread', Joël León Danis, Michelle Chan, VanderMeer Family, Rus Trana and Alex Chan, Vince Wang



Attendees make selections at *Kids' Main Street*. Photo by Kurtis Chen.

# People

What we do is only possible thanks to hundreds of volunteers who selflessly dedicate their time to our Society. The TSA would like to express our enormous gratitude to all those who make our initiatives and programs possible — you are at the very heart of the TSA's work.

The TSA Executive, Initiative Leads and staff at the 2025 TSA BASH. Left to right, bottom row: Rebecca Pike, Barbora Vokac-Taylor, Amanda Emblem, Kurtis Chen, Joël León Danis; second row: Rania Matta, Pamela Bruneau, Kfir Gluzberg; third row: Laura Salamanca Moreno, Heather Breeze, Emad Ghattas, Ria Al-Ameen; fourth row: Ana-Francisca de la Mora, Kevin McIntosh, Ramy Bakir, Varsha Kumar, Janice Miyagi, Ralph Holmes. Photo by Yianni Tong.



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Janice Miyagi  
*Pride*

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*TSA CONNECT*

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*Technical Lectures, Pride*

Ralph Holmes  
*Film, DIAC Representative*

Rania Matta  
*Walking Tours*

Pamela Bruneau  
*Building Tours*

## Initiative Leads

Emad Ghattas  
*Walking Tours*

Heba Al-Fayez  
*Kids and Youth Outreach*

Laura Salamanca Moreno  
*Career Development*

Ramy Bakir  
*Kids and Youth Outreach*

Ria Al-Ameen  
*Career Development*

## Staff

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*Executive Director*

Rebecca Pike  
*Programming Coordinator*

Amanda Emblem  
*Administrator*

Kurtis Chen  
*Special Projects*

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Tracy Amorighoye, Vertical CPA

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Kurtis Chen  
Yanni Tong  
Julia Bewcyk

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Amanda Emblem  
Katerina Rozumey  
Nica Fleming

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Florencio IV (Vince) Tameta  
Kurtis Chen  
Mahima Patel  
Ted Kesik

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Domitillah Antoinée  
Kurtis Chen  
Michelle Chan  
Ralph Holmes

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Ria Al-Ameen  
Varsha Kumar

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Anna Kao

## iPLAN Representative

Varsha Kumar

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Adam Robertson  
Agata Mrozowski  
Alex Waffle  
Alexander Michalatos  
Ali McMurter  
Amrinder Gill  
Andrei Molchynsky  
Andrew Valyear  
Andy Thomson  
Arnav Garde  
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France Godard  
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Ryan Foster  
Shannon Donovan  
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Tyler Walker  
Victoria Kotasova  
Viktors Jaunkalns

## Moderators

Elizabeth Pagliacolo  
Eric Mutrie  
John Lorinc  
Kfir Gluzberg  
Shawn Micallef  
Stefan Novakovic  
Varsha Kumar

## Featured Guests

Abdenour Arar  
Adriana Sartini  
Afsaneh Asayesh  
Alar Kongats  
Alessandro Tersigni  
Alistair Vaz  
Andrew Caldwell  
Angela Gou  
Anna Kao  
Anya Moryoussef  
Ara Boynarian  
Audrey Daudon  
Barbora Vokac Taylor  
Brenda Webster-Tweel  
Cassandra Alves  
Cecily Beata Eckhardt  
Daniel Ling  
Danny Roy  
David Dow  
David Fortin  
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Kaari Kitawi  
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Philip Smith  
Raymond Chow  
Rob Shostak  
Roman Romanov  
Roxane Bejjany  
Sakshi Sood Joshi  
Sandra Iskandar  
Sarah Luca  
Scott Norsworthy  
Scott Weir  
Shane Laptiste  
Shima Bagherzadeh  
Silvio Baldassara  
Stasia Bogdan  
Steven Casey  
Sue Jean Chung  
Susan Spiegel  
Tushar Negi  
Vikkie Chen  
Zeynep Benk

## Tour Guides

Anwar Kassas  
Carolyn Fearman  
Christiane Böck  
Daniel Gaito  
Elif Efe  
Emad Ghattas  
Eric Gertner  
Greicy Rodriguez-Sarita  
Heba Al-Fayez  
Hector Tuminan  
Janice Miyagi  
Joël León Danis  
Judy Jacobs  
(June) Jung Won Lee  
Kurtis Chen  
Manuela Istrate  
Mohcine Sadiq  
Pamela Bruneau  
Rania Matta  
Rosie Meza  
Vikkie Chen

## 2024-2025 Event Support Team

Alberto (Tirzo) Arjona Sonda  
Brendan McDonald  
Danielle Iwegbu  
Desiree Armstrong  
Hritik Vijayan  
Javeria Hassan  
Kamran Hemani  
Karina De Leon Garcia  
Kristen D’Penna  
Kyla Tang  
Lamita Hermez  
Ramitha Watareka  
Sharon Kim

## Paper City Volunteers

Alexandra Tse  
Andjela Tatarovic  
Joanna Berton  
Katharine Loui  
Lauren Bontridder  
Mahdieh Rezaie  
Mahima Patel  
Maria Palcon  
Sara Qureshi  
Sharon Kim  
Tasha Go  
Tasnia Hasan  
Tiffany Dang  
Yanlin Chen

## Kids’ Main Street Volunteers

Alexandra Tse  
Alex Polito  
Ayah Alkhateeb  
Elif Efe  
Exxen Pacelo  
Nikki Sond  
Shaniah Tabios  
Tasnia Hasan

## Pride Street Fair Volunteers

Aashir Imran  
Adria Maynard  
Anahita Jam  
Andrew Caldwell  
Avery Rose  
Brian Do  
Casey Ruta  
Davood Khadem

Dmytro Dembrivskyi  
Duha Ismail  
Erin Tostevin  
Gisele Ortega Joseph  
Haoyu He  
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Jocelyn Squires  
Joe Woolfe  
Jordana Osorio  
Karina Craig  
Larissa Korol  
Maria Palcon  
Mariana Gómez Salazar  
Marissa Reixach-Wong  
Rosie Meza  
Scarlett Wong  
Stephanie Mah  
Tracy Nguyen  
Yuchen Liu

## Other Volunteers

Alex Lagos  
Alishba Hammad  
Amna Shahzad  
Ana Gofferjé  
Anahita Jam  
Ani Hutasoit  
Ann Peng  
Anna (Qianhui) Geng  
Arian Ghelichkhani  
Ava Duckworth-Pilkington  
Aya Tileubay  
Boer Li  
Candice Maree Ferrer  
Caroline Cai  
Cynthia Gil  
Daffine Samson Lal  
Dain Bok  
Devayani Harde  
Domitillah Antoinée  
Erin Tostevin  
Fawaz Kamran  
Fredy Chavez  
Grace Eakins  
Hajer Dawood  
Harash Mahbobi  
Harsh Khandelwal  
Heart Bolivar  
Heidi Wu  
Himani Patel  
Houda Labbaci  
Hussain Ali

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Jatin Kashyap  
Jaweriya Zubair  
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Nathania Nagarajah  
Nidhi Rathod  
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Wesley Sun  
Yamini Kumar  
Yigithan Aslan  
Yipeng Huang  
Young Hoon Cho  
Yueyi Yui Zhuang  
Zoe Leonard

### **Gingerbread Makers**

Andrea Sider  
Baron Nelson Architects Inc.  
B.E.D.S (Lakeshore Collegiate  
Institute)  
Chantel Li and Jason Ash (Save OSC)  
Hélène Timpano  
'It's Just Bread'  
Joël León Danis  
Michelle Chan  
VanderMeer Family  
Rus Trana and Alex Chan  
Vince Wang

# Scholarships

Continuing the long standing tradition of supporting the next generation of city builders, the TSA scholarship program provides financial support to students enrolled in architecture and related programs across universities and colleges in our catchment area.

While the format and name of the award might vary between schools, they all share in common a criteria of recognizing a student who demonstrates an active commitment to volunteerism and leadership for the benefit of their fellow students and communities. Listed below are the schools that received support in 2025 and—when available—the name of recipients.

Congratulations to all our 2025 scholarship recipients!

## University of Toronto

Eric Brandon Wang  
Young Hoon Cho

## Toronto Metropolitan University

Savannah Baker  
Katya Stokoz

## OCAD University

Nick Pacione

## Centennial College

Cody Massey

## Sheridan College

Arturo Pinango

## Humber College

Jake Ford

## George Brown College

Catalina Antonia Larenas Carrasco

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The TSA would like to express our enormous gratitude to sponsors, partners and collaborating organizations who through their generous support make our initiatives possible. We couldn't do what we do without you!

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e: [tsa@torontosocietyofarchitects.ca](mailto:tsa@torontosocietyofarchitects.ca)

Toronto Society of Architects  
Centre for Social Innovation  
192 Spadina Ave.  
Toronto, ON M5T 2C2

@tosoarch

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